### Appendix A

### **USASC Organizational Structure**

The USASC is structured into two entities, rear and forward, each with a separate TOE. Listed below by corresponding TOE paragraph numbers are the duties and responsibilities for each section. Except where noted, the TDA augments sections within the TOE.

#### **USASC REAR, TOE 11801A000**

A-1. The rear section, under the commanding general, remains in CONUS and provides the expertise, guidance, and command to units forward deployed. Figure A-1 shows the organization of the USASC Rear.

#### **COMMAND SECTION, PARAGRAPH 01**

A-2. The USASC consists of a commander who functions as directorate for information systems for command, control, communications, and computers (DISC4) FORSCOM and two deputy commanders (a deputy DISC4 and a deputy commander in the USASC Forward). The command section includes the USASC commander and executive support personnel. This section—

- Provides oversight of the command's mission to support the warfighter and fulfilling the Army's assigned Executive Agency responsibilities.
- Establishes a command climate that provides operational intent and direction to subordinates, ensuring they understand their mission and military objectives and their contribution to the attainment of the CINC's strategic concept and intent.
- Devises military objectives, concepts, and resource plans for a broad range of activities in his AOR.

#### CHIEF OF STAFF SECTION (CofS), PARAGRAPH 02

A-3. The Chief of Staff is the senior staff officer of the headquarters. supervises the USASC staff for the commander. He directs, coordinates, and supervises the headquarters staff and assigned or attached liaison officers, and devises staff policies to support the commander's guidance. The LNO, safety office, equal employment opportunity office, protocol, and unit historian are included in the CofS section. LNO personnel are assigned to this section with duty station at appropriate organizations.

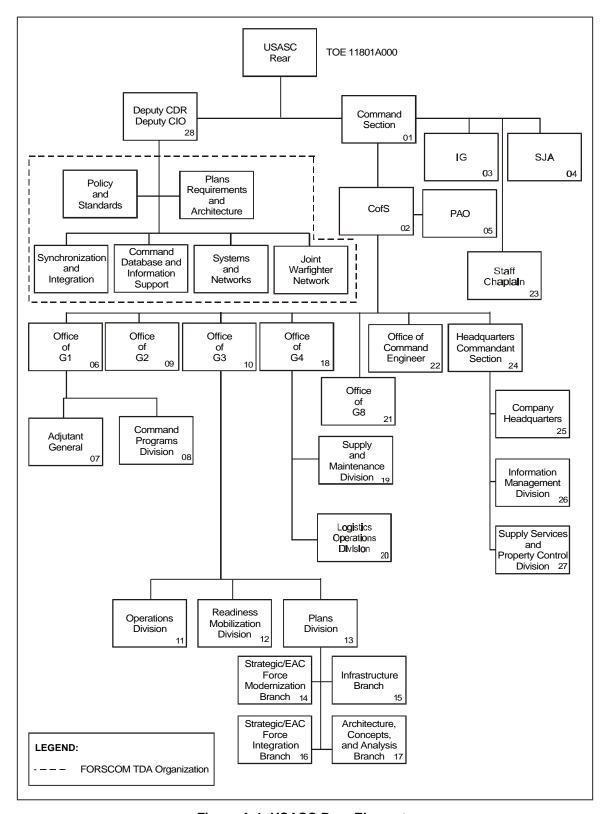


Figure A-1. USASC Rear Elements

#### **INSPECTOR GENERAL (IG), PARAGRAPH 03**

A-4. The IG serves as the confidential advisor to the commander. He-

- Inquires into and reports on matters pertaining to the performance of the mission, state of discipline, efficiency, and economy of the command.
- Teaches, trains, and conducts inspections, investigations, surveys, and studies IAW the commander and by laws and regulations.
- Provides the commander with assessments of the overall state of the command. Conducts and reports on special follow-up and contractual inspections IAW the commander and as authorized by laws and regulations.
- Receives, reviews, and processes inspector general action requests (IGAR). Conducts follow-up to ensure action is taken to resolve IGARs.
- Conducts investigations by prescribed regulations IAW the Commander, FORSCOM or DA IG.

#### STAFF JUDGE ADVOCATE (SJA), PARAGRAPH 04

A-5. The SJA section provides legal advice to the commander, staff, and subordinate commanders on all matters involving military law.

- Supervises and is responsible for the administration of military justice, administrative law, fiscal law, environmental law, ethics and standards of conduct, Status of Forces Agreements, other international agreements, operational law, and other legal matters in the command.
- Provides legal advice to the USASC commander and staff.
- Supervises the administration of military justice during transition to war.
- Supervises legal advice on civil law (military personnel law, civilian personnel law, contract law, and labor law).
- Directs the legal assistance program during transition from peace to war.
- Provides legal support for contingency contract missions.
- Deploys in support of USASC, as required.

#### PUBLIC AFFAIRS OFFICE (PAO), PARAGRAPH 05

A-6. PAO-

- Advises the commander on all aspects of command and public information functions to include information planning, publication of command information newspapers, and other information media.
- Ensures that material for public release is reviewed for security clearance and prepares public and command information portion of SOPs and operations orders (OPORDs).
- Plans and executes PA functions in support of USASC Headquarters operations.

- Provides PA guidance to the command group, staff, and all local and worldwide elements of the command.
- Directs, advises, and coordinates public affairs activities of subordinate command PAOs.

#### OFFICE OF THE G1, PARAGRAPH 06

A-7. The G1 has general staff responsibility for the personnel readiness of the command. G1 is primary advisor to the commander on matters relating to the quality and quantity of assigned personnel and is responsible for the care and keeping of the force. G1 supervises the development of plans, polices, and procedures related to military and civilian personnel management functions. Other responsibilities include quality of life programs, equal opportunity, personnel planning, personnel services, recruiting and retention programs, command records management, and printing and publications services. The USASC's TDA provides additional personnel for this section.

### ADJUTANT GENERAL (G1), PARAGRAPH 07

A-8. The adjutant general (AG) oversees the strength management of the command to include military replacement flow, addresses soldier readiness, handles all soldiers' actions, and oversees the retention and transition of military personnel.

#### **COMMAND PROGRAMS DIVISION (G1), PARAGRAPH 08**

A-9. This division oversees mobilization planning, command records management, printing and publications services, and civilian personnel management.

#### OFFICE OF THE G2, PARAGRAPH 09

A-10. The G2 provides intelligence and multidisciplined security support to the USASC Headquarters and subordinate elements. The G2 develops and implements programs designed to protect C4 systems and personnel.

#### **OFFICE OF THE G3, PARAGRAPH 10**

A-11. The G3 is the principle staff assistant to the commander in matters pertaining to C2, operations security (OPSEC), war plans, force structure, force management, operations, training, readiness, NBC warfare, and information operations.

#### **OPERATIONS DIVISION (G3), PARAGRAPH 11**

A-12. The  $\,G3$  serves as the commander's clearing house for critical operational information. The  $\,G3-$ 

- Coordinates and monitors operations.
- Acquires and communicates operational and strategic level information and maintains force status.
- Evaluates information to assess the operational situation.
- Obtains critical information required by the commander in his decision-making process.

- Maintains current operational estimates of the situation in coordination with other staff agencies.
- Prepares, authenticates, and publishes the overall command tactical SOP with contributions from other staff agencies.
- Recommends priorities for allocating critical resources of the command.
- Recommends task organization and mission assignment to subordinate elements of the command.

#### **READINESS MOBILIZATION DIVISION (G3), PARAGRAPH 12**

A-13. This division-

- Assists and reviews general war and contingency plans for Army, joint, and combined operations.
- Provides policy, tasks, and guidance on the development of supporting plans of subordinate units.
- Coordinates USASC plans with higher and adjacent commands to ensure mutual understanding, integration, and mutual support.
- Plans, coordinates, and directs training and education for the USASC.
- Reviews unit status reports (USR) and monitors the training readiness of EAC active component (AC) and reserve component (RC) units.

#### PLANS DIVISION (G3), PARAGRAPH 13

A-14. This division provides the planning and technical support for the implementation, sustainment, and integration of C4 signal systems in support of the warfighter and deploying signal forces. The USASC's TDA provides additional personnel for this section.

# STRATEGIC/EAC FORCE MODERNIZATION BRANCH (PLANS DIVISION, G3), PARAGRAPH 14

A-15. This branch is responsible for the planning, oversight, and coordination of force modernization. It reviews Army, joint, and combined concepts, doctrine, tactics, techniques, and procedures. This branch provides policy guidance in the fielding of new equipment.

#### INFRASTRUCTURE BRANCH (PLANS DIVISION, G3), PARAGRAPH 15

A-16. The USASC's TDA authorizes the necessary personnel for this branch. This branch plans, costs, engineers, installs, and tests the resolution of problems, restoration of operational capability, and/or establishment of limited signal systems capability.

# STRATEGIC/EAC FORCE INTEGRATION BRANCH (PLANS DIVISION, G3), PARAGRAPH 16

A-17. The USASC's TDA authorizes the necessary personnel for this branch. This branch is responsible for the USASC command-wide structure and

organization management, and the documentation of the command's manpower and equipment in the applicable manning documents.

# ARCHITECTURE, CONCEPTS, AND ANALYSIS BRANCH (PLANS DIVISION, G3), PARAGRAPH 17

A-18. This branch provides technical assistance and information technology planning for the reception, staging, and integration of deploying, redeploying, and reinforcing signal systems and their interfaces with existing strategic communications systems.

### **OFFICE OF THE G4, PARAGRAPH 18**

A-19. The G4 has the general staff responsibility for sustainment of the force that includes logistics (less medical and maps), transportation, services, and POL. The G4 is also responsible for logistical impact and support of G3 plans, coordinating material management, setting logistics priorities, establishing stockage levels, managing critical materials, and obtaining support from civilian economy.

#### **SUPPLY AND MAINTENANCE DIVISION (G4), PARAGRAPH 19**

A-20. This division-

- Prepares, coordinates, and manages supply (all classes) and maintenance policies and procedures, including COMSEC throughout the command.
- Implements the USASC excess management and redistribution program.
- Provides worldwide technical assistance in troubleshooting and repairing command unique equipment.
- Performs staff oversight on the USR and resolves logistics readiness issues within the command's capabilities.

### **LOGISTICS OPERATIONS DIVISION (G4), PARAGRAPH 20**

A-21. This division-

- Prepares, coordinates, and implements the logistics annexes to OPLANs and OPORDs.
- Is responsible for USASC logistics concepts and develops/implements USASC logistics support structures.
- Provides policy and implements the command contingency contracting program.
- Prepares, coordinates, and manages transportation policies and procedures throughout the command.
- Sustains logistics support to USASC units during reception, staging, onward movement, and integration.
- Coordinates logistics budget planning and monitors expenditure of funds required to support material programs, supplies, and equipment.

#### **OFFICE OF THE G8, PARAGRAPH 21**

A-22. The USASC's TDA provides all personnel for the G8. The G8 provides resource management and management analysis functions. The G8 supervises—

- Cost/economic analysis and decision analysis functions.
- Development, evaluation, revision, defense, execution, and reporting of the command operating budget.
- Program objective memorandum.
- Manpower programs.
- Budget execution.

#### **OFFICE OF COMMAND ENGINEER, PARAGRAPH 22**

A-23. The command engineer-

- Manages all facilities and engineering and environmental issues incident to the deployment, sustainment, and redeployment of EAC signal assets.
- Provides facilities, engineering expertise, and advice to the USASC commander, staff, and subordinate elements.
- Ensures that USASC facilities worldwide are adequately maintained.

#### STAFF CHAPLAIN, PARAGRAPH 23

A-24. The staff chaplain-

- Provides and coordinates the commander's religious support mission to the USASC to include assigned or attached units.
- Advises the commander and staff on religion, morale, and conduct.
- Assists the commander in ensuring that policies and leadership practices of the command are kept with the highest moral, ethical, and humanitarian standards.

# HEADQUARTERS COMMANDANT (HEADQUARTERS CMDT) SECTION, PARAGRAPH 24

A-25. Headquarters CMDT exercises operational control over headquarters troops not assigned or attached to subordinate commands. This section supervises training, logistics support, and morale activities of headquarters personnel.

#### **COMPANY HEADQUARTERS, PARAGRAPH 25**

A-26. The company headquarters provides for the organization, control, and supervision of life support functions within the headquarters.

#### **INFORMATION MANAGEMENT DIVISION, PARAGRAPH 26**

A-27. This division provides the information management support for the USASC Headquarters. This includes e-mail services and operation, configuration management, programming support, hardware/software support, and life-cycle management for automation/telecommunications

resources. Information Management Division manages appropriate contracts that support the headquarters.

#### SUPPLY SERVICES AND PROPERTY CONTROL DIVISION, PARAGRAPH 27

A-28. This division requisites all supplies and equipment to support the headquarters. It maintains the property book for the headquarters.

# OFFICE OF THE G6, CHIEF INFORMATION OFFICER (CIO), FORSCOM, PARAGRAPH 28

A-29. The G6/CIO advises the commander, FORSCOM on all communications issues and information management area issues. The deputy commander/deputy CIO is located on USASC's TOE, with the remainder of the G6 staff on FORSCOM's TDA.

### **USASC FORWARD, TOE 11802A000**

A-30. The forward section, under the deputy commander, is deployed in those instances where the TSC is not deployed or where augmentation to the TSC is required. Figure A-2 shows the organization of the USASC Forward.

### **COMMAND SECTION FORWARD, PARAGRAPH 01**

A-31. This section includes the deputy commander and executive support personnel. This forward element is responsible for oversight of the command's forward mission to support the warfighter. The deputy commander directs the daily activities of USASC Forward.

#### CHIEF OF STAFF FORWARD ELEMENT, PARAGRAPH 02

A-32. Representatives of the Secretary of the General Staff (SGS) are in this element and perform normal SGS functions.

#### FORWARD ELEMENT (G1), PARAGRAPH 03

A-33. This deployed element serves as the coordinator of personnel support with the senior Army command AG. This element provides personnel support required for the HHC USASC Forward, which includes personnel management functions, oversight of Red Cross notifications, relief of combat stress, and morale, welfare, and recreation (MWR) programs.

#### FORWARD ELEMENT (G2), PARAGRAPH 04

A-34. This element provides intelligence and multidisciplined security support to the forward elements of the USASC Headquarters and subordinate elements. It develops and implements programs designed to protect C4 systems and personnel.

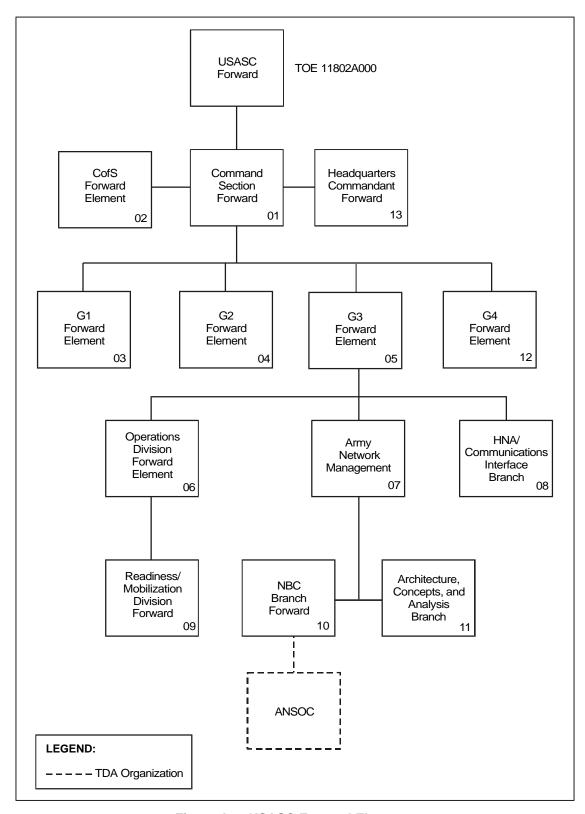


Figure A-2. USASC Forward Elements

#### FORWARD ELEMENT (G3), PARAGRAPH 05

A-35. This element is the deployable portion of the G3 and performs those functions identified for the Office of the G3, Rear in a forward-deployed location.

#### OPERATIONS DIVISION FORWARD ELEMENT (G3), PARAGRAPH 06

A-36. This element serves as the G3 Forward clearing house for critical operational information. It—  $\,$ 

- Coordinates and monitors operations.
- Acquires and communicates operational and strategic level information and maintains force status.
- Continuously evaluates information received through reports to assess the operational situation.
- Obtains critical information required by the G3 in the decision-making process.
- Maintains current operational estimates of the situation in coordination with other staff agencies.
- Prepares, authenticates, and publishes the overall forward element tactical SOP with contributions from other staff agencies.
- Recommends priorities for allocating critical resources.
- Recommends task organization and mission assignment to subordinate elements.

#### ARMY NETWORK MANAGEMENT (G3), PARAGRAPH 07

A-37. This forward element manages networks in the USASC Forward AOR and coordinates with-

- Other services (Navy, Air Force, Marines, and allied services).
- DISA controllers.
- Other control elements as appropriate.

# HOST NATION AGREEMENT (HNA)/COMMUNICATIONS INTERFACE BRANCH (G3), PARAGRAPH 08

A-38. This branch works closely with DISA concerning the DISN and coordinates with the host nation communications organizations for planning and use of their assets.

#### READINESS/MOBILIZATION DIVISION FORWARD (G3), PARAGRAPH 09

A-39. This forward element-

- Develops and coordinates general war and contingency plans.
- Provides policy, tasks, and guidance on the development of supporting plans of subordinate units.
- Coordinates USASC Forward plans with higher and adjacent commands to ensure mutual understanding, integration, and support.

- Plans, coordinates, and directs training and education for the USASC Forward elements.
- Reviews USRs and monitors training readiness of forward-deployed EAC signal units.

#### NBC BRANCH FORWARD (G3), PARAGRAPH 10

A-40. This branch manages the USASC Forward's NBC program and arms control.

# ARCHITECTURE, CONCEPTS AND ANALYSIS BRANCH (PLANS DIVISION, G3), PARAGRAPH 11

A-41. This branch plans, costs, engineers, installs, and tests the resolution of problems, restoration of operational capability, and/or establishment of limited signal systems capability in the USASC Forward AOR.

#### **G4 FORWARD ELEMENT, PARAGRAPH 12**

A-42. The USASC's TDA provides additional personnel for this section. This forward element—

- Prepares, coordinates, and manages supply, maintenance, and transportation policies and procedures throughout the USASC Forward AOR.
- Provides technical assistance in troubleshooting and repairing command unique equipment in the USASC Forward AOR.
- Sustains logistic support to USASC Forward and subordinate units during reception, staging, onward movement, and integration.
- Serves as the coordinating office for logistics budget planning and monitors expenditure of funds required to support material programs, supplies, and equipment for the USASC Forward.

#### HEADQUARTERS COMMANDANT FORWARD, PARAGRAPH 13

A-43. This forward element-

- Exercises operational control over headquarters troops not assigned or attached to subordinate commands.
- Supervises training, logistics support, and morale activities of headquarters personnel in the USASC Forward AOR.
- Provides billeting, hygiene facilities, and all classes of supply.
- Exercises UCMJ authority.